# **PROFILE**

&

# DATA SUMMARY REPORT

WALGREEN'S

**REAL ESTATE** 

**DATA COMPILATION** 

PREPARED FOR

KANSAS COUNTY APPRAISERS

BY

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09-25-2007

McCully & Associates would like to thank all the County Appraisers & their staff who have participated in this project. I would also like to give a special thanks to Cindy Brenner for all of her assistance.

We hope & believe that this type of data compilation can result in greater consistency and accuracy in appraisals across county lines. While we cannot make value recommendations, we believe that improving listing procedures & consistency is an important first step. As this is our first attempt at this type of project, we welcome any suggestions, criticism or assistance for future projects. You may contact my home office for further information or comment:

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Summary information is based upon data provided & our analysis of this data. This most often represents majority data. The suggestions provided may not apply to a specific property within your jurisdiction and are not to be construed as an opinion of value but as a guide to improve listing consistency across county lines. We are not responsible for errors in initial data provided to us or the results as a consequence of these errors. This profile is for informational purposes only.

Additional commentary is based upon observation, anecdotal information or information that could not be independently confirmed. It is provided to establish a larger base of knowledge and to prompt further input and discussion from the user. It is not intended to provide data upon which to produce valuation decisions:

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## BUSINESS DATA

WALGREEN CO. (NYSE: WAG) doing business as Walgreens

**STOCK PRICE: \$45.36 (as of 9-24-07)** 

SALES: August sales for 2007 totaled \$4,621,200,000 – an increase of 10.3% over previous year (Yahoo Financial indicates revenue growth at 12.5%)

**HEADQUARTERS: DEERFIELD, ILLINOIS** 

SERVICES: PHARMACY – RETAIL\* – PHOTO DEVELOPMENT – OTHER MULITPLE SERVICES. (\*retail includes home, personal, limited grocery, toys, limited electronics, etc.)

WEBSITE: www.walgreens.com

#### **PROFILE& HISTORY:**

Founded as a single pharmacy in 1901 by Walgreen family in the Chicago area, Walgreens has shown stable growth throughout its history. The 1000<sup>th</sup> store was opened in 1984. Considerable expansion into new markets has occurred in the last few years. There are currently over 5800 stores with plans to have 7000 operating by 2010. Walgreens are located currently in 45 states. The Walgreen family continues to hold considerable interest in the company.

As of 2005, Walgreens filled approximately one million prescriptions per day which accounted for 14% of all U.S. prescriptions.

Yahoo Finance indicates that Walgreens carries no debt and has approximately \$758,000,000 cash on hand.

Current employees total 142,200.

Major competitors include: CVS Pharmacies, Rite Aid and Wal-Mart

\*\*\*Sources: Walgreens website, Wikipedia, Yahoo Financial

#### STORE PROFILE

Typical Walgreen locations sell prescription and non-prescription drugs, and general merchandise. General merchandise includes beauty care, personal care, household items, candy, photofinishing, greeting cards, seasonal items, and convenience food. The company provides its services through drugstore counters, as well as through the mail, by telephone, and on the Internet.

Current growth involves site selection at typically corner locations at busy intersections. Walgreens doe not necessarily look for vacant or raw land but chooses its locations and will often purchase multiple adjoining sites that are already improved with structures. The seller is sometimes given the option to remove the structures or Walgreens will demolish.

Walgreens will typically employ a real estate consultant or firm for site selection & sometimes the initial purchase to keep their name out of the process. Consultants help with some of the environmental survey work and details on labor availability, regulatory environment, union or non-union workforce, etc.

Stores built in the last seven years are almost exclusively between 14000 and 15000 sqft, of block & brick construction. In the average store, the sales area is about 11000 sqft of the total area. There are some variations in style but are generally very similar in appearance. The typical store has a drive –in window with a canopy, pneumatic tube and a fire suppression system throughout the store. Parking areas are often asphalt with heavier concrete near entrances and heavy traffic areas. Parking lots are generally lighted by pole lighting.

Approximately 30 % of these stores remain open 24 hours per day and total employees range from 25-30.

PHOTOGRAPHS OF TYPICAL WALGREENS FOLLOW:









## WALGREENS DATA SUMMARY

SAMPLES SUBMITTED 29

COUNTIES REPRESENTED 14

#### PROPERTY DATA:

| LAND AREA | AVG:          | 75887 SF              |
|-----------|---------------|-----------------------|
|           | <b>MEDIAN</b> | 70132 SF              |
|           | RANGE:        | 20152 SF TO 141729 SF |

VARIANCE LIKELY DUE TO PURCHASE METHODS - OFTEN PURCHASE FROM MULTIPLE SELLERS TO OBTAIN DESIRED LOCATION.

MEDIAN TRACT SIZE TO MEDIAN BLDG SIZE 4.8:1

| BLDG AREA | AVG           | 14593 SF |
|-----------|---------------|----------|
|           | <b>MEDIAN</b> | 14736 SF |

VARIANCE IN SIZE FROM MEDIAN OF LESS THAN 5% WHEN OUTLIERS ARE REMOVED

ALMOST ALL STORES BUILT SINCE 2001 FALL BETWEEN 14000 AND 15000 SF

| PARKING AREA | AVG           | 41129 SF         |
|--------------|---------------|------------------|
|              | <b>MEDIAN</b> | 40029 SF         |
|              | RANGE 142     | 20 SF TO 65658SF |

PARKING IS PREDOMINANTLY ASPHALT WITH MOST PROPERTIES HAVING SMALL AREAS OF HEAVY DUTY CONCRETE AROUND ENTRANCE AND/OR LOADING AREAS.

**AMENITIES** Most properties show some type of fire suppression – usually wet sprinkler. Also a drive in window & pneumatic tube is standard. (most counties appear to be using Bank codes for these) Wall mounted lights and pole lights in the parking lot also seem to be standard.

# **BASE SIZE STATISTICS**

| СТҮ     | CITY         | PIN               | LANDAREA | YRBLT      | BLDG<br>SIZE | PAVED<br>PARKING |
|---------|--------------|-------------------|----------|------------|--------------|------------------|
| 105     | KANSAS CITY  | 077435            | 20152    | 2006       | 14718        | 29748            |
| 87      | WICHITA      | 14624033020040000 | 40106    | 2004       | 14980        | 52000            |
| 8       | ANDOVER      | 3042002004004000  | 56628    | 2001       | 14418        | 37265            |
| 6       | FORT SCOTT   | 2030502015011000  | 57120    | 2007       | 10458        | 40029            |
| 23      | LAWRENCE     | 1030603025007000  | 59890    | 1993       | 12880        | 27000            |
| 87      | WICHITA      | 1361303305001020  | 60887    | 2000       | 15264        | 22091            |
| 87      | WICHITA      | 1292904408015000  | 61420    | 2003       | 14524        | 39060            |
| 87      | WICHITA      | 1193201101039000  | 62205    | 2000       | 15099        | 38518            |
| 81      | MANHATTAN    | 2041821018002000  | 63150    | 2002       | 14392        | 45630            |
| 87      | WICHITA      | 1241701201019010  | 63248    | 2001       | 15183        | 36944            |
| 56      | EMPORIA      | 1930801004006010  | 65340    | 2007       | 14736        | 49000            |
| 87      | WICHITA      | 1262302203003030  | 68990    | 2002       | 15383        | 34600            |
| 63      | INDEPENDENCE | 0993102021002000  | 69696    | 2005       | 14722        | 20610            |
| 87      | WICHITA      | 1130801101007000  | 70132    | 2000       | 15042        | 44040            |
| 23      | LAWRENCE     | 0683401002002000  | 71352    | 1993       | 12880        | 32770            |
| 87      | WICHITA      | 1330604401001010  | 71878    | 2000       | 15242        | 41590            |
| 87      | WICHITA      | 1141802202002010  | 72501    | 72501 2000 |              | 40120            |
| 87      | WICHITA      | 21305033030266000 | 76959    | 2000       | 15652        | 55951            |
| 87      | WICHITA      | 1093102203004000  | 77560    | 2001       | 15048        | 41560            |
| 28      | GARDEN CITY  | 2741702001002000  | 78142    | 2004       | 14475        | 49003            |
| 87      | WICHITA      | 127360210100100B  | 83750    | 2000       | 15113        | 65658            |
| 87      | WICHITA      | 2142004401002000  | 86973    | 2004       | 14980        | 46840            |
| 88      | LIBERAL      | 149320100100101   | 87120    | 2007       | 14735        | 51636            |
| 30      | OTTAWA       | 1310204014006000  | 87837    | 2006       | 14954        | 29218            |
| 40      | NEWTON       | 0930804013004000  | 100188   | 2002       | 14274        | 58078            |
| 19      | PITTSBURG    | 2041901001001.000 | 109600   | 2004       | 14820        | 35200            |
| 105     | KANSAS CITY  | 928940            | 111193   | 2003       | 14488        | 14220            |
| 5       | GREAT BEND   | 1892903027007000  | 124968   | 2003       | 14588        | 63628            |
| 87      | WICHITA      | 1341901101003000  | 141729   | 2000       | 15072        | 50731            |
| AVGS    |              |                   | 75887    | 2002       | 14593        | 41129            |
|         |              |                   |          |            |              |                  |
| MEDIANS |              |                   | 70132    | 2002       | 14736        | 40029            |
| HIGH    |              |                   | 141729   | 2007       | 15652        | 65658            |
| LOW     |              |                   | 20152    | 1993       | 10458        | 14220            |

| HIGH | 141729 | 2007 | 15652 | 65658 |
|------|--------|------|-------|-------|
| LOW  | 20152  | 1993 | 10458 | 14220 |

# SUMMARY DATA OF COUNTY LISTING GRADES & CODING

| GR | STRUCT<br>CODE | USE CODE | PHY | FUNC | ECO  |
|----|----------------|----------|-----|------|------|
| В  | 345            | 34       | 3   | 3    | 100  |
| В  | 345            | 33       | 2   | 2    | 100  |
| В  | 373            | 34       | 2   | 2    | 100  |
| В  | 373            | 34       | 4   | 4    | 100  |
| В  | 373            | 34       | 4   | 4    | 100  |
| В  | 373            | 34       | 3   | 3    | 100  |
| B+ | 348            | 38       | 2   | 3    | 100  |
| B+ | 373            | 34       | 3   | 3    | 100  |
| B+ | 373            | 34       | 3   | 3    | 100  |
| B+ | 373            | 34       | 3   | 3    | 100  |
| B+ | 373            | 34       | 3   | 3    | 100  |
| B+ | 373            | 34       | 3   | 3    | 100  |
| B+ | 373            | 34       | 3   | 3    | 1.1  |
| B+ | 373            | 34       | 3   | 3    | 100  |
| B+ | 373            | 34       | 3   | 3    | 1.15 |
| B+ | 373            | 34       | 3   | 3    | 100  |
| B+ | 373            | 34       | 3   | 3    | 100  |
| B+ | 373            | 34       | 3   | 3    | 1.3  |
| B+ | 373            | 34       | 3   | 3    | 1.15 |
| B+ | 373            | 34       | 3   | 3    | 100  |
| B+ | 373            | 34       | 3   | 3    | 100  |
| B+ | 373            | 34       | 3   | 3    | 0.9  |
| С  | 345            | 33       | 3   | 3    | 115  |
| С  | 345            | 33       | 3   | 3    | 100  |
| С  | 373            | 34       | 3   | 3    | 100  |
| С  | 373            | 34       | 3   | 3    | 100  |
| C+ | 345            | 33       | 3   | 3    | 100  |
| C+ | 373            | 34       | 3   | 3    | 100  |
| C+ | 373            | 34       | 3   | 3    | 100  |

## **MOST COMMON OCCURRING LISTINGS**

| D. ** | 272 | 2/ | 2   | 2   | 100 |
|-------|-----|----|-----|-----|-----|
| DT    | 3/3 | 34 | . J | . J | 100 |

<sup>\*\*</sup>STATISTICS ARE SKEWED TOWARD ONE COUNTY DUE TO NUMBER OF SAMPLES

ON A COUNTY BASIS - THE MOST COMMON GRADE IS B

# LISTING INFORMATION & SUGGESTIONS

The following information is based upon our observations and most often represent majority data. The suggestions may not apply to a specific property within your jurisdiction and are not to be construed as an opinion of value but as a guide to improve listing consistency across county lines. We are not responsible for errors in initial data provided to us or the results as a consequence of these errors.

#### **GRADE:** B or B+

Grades range from C to B+. As most counties are having more difficulty getting enough value rather than too much on these properties and the construction is very specific for the occupant, grades in the higher range are probably warranted.

### **STRUCTURE CODE:** 373 - RETAIL

Almost all counties use one of two codes:

373 RETAIL or 345 DISCOUNT STORE

I conducted a comparison of the RCN using each code (prior to application of depreciation, grade and Index) and discovered that the difference in RCN was less than 1%. Differences in depreciation tables or assigned economic life may result in greater disparity.

A majority of Counties are using the 373 code and as it may be more descriptive of the property, its use is warranted.

## **USE CODE: 034 – RETAIL**

These codes follow the structure codes assignments. 034 is normally utilized with the 373 structure code and 033 is used in conjunction with 345 structure code.

#### **WALL HEIGHT:** at or near **20 feet**

Obvious variation may exist but the majority of counties indicated wall heights at or near **20 feet.** Significant variance from this figure should be checked.

#### **EXTERIOR WALLS:** code 4

Almost all counties utilized code 4 which is Brick & Conc. Blk

### **CONSTRUCTION TYPE:** Construction Type 2 – Fire Resistant

Counties are split as to type 1 which is wood frame construction and type 2 which is fire resistant construction. The original KSCAMA Manual is somewhat contradictory between its descriptions and the examples. New construction observed indicates block construction and steel joists. **Construction Type 2 – Fire Resistant** is warranted.

**PHY/FUNC/ECONOMIC:** Most counties applied as NORMAL-NORMAL 100%. Some variance exists but this is county specific and no suggestions are warranted.

**BUILDING OTHER FEATURES:** The following features seem to be common in all of the newer structures. The most common code applied is listed.

DRIVE -IN WINDOW
PNUEMATIC TUBE
BE0
DRIVE IN CANOPY
SPRINKLER WET
SS1

Other features are also common such as additional canopies (CP5 or CP6 or CP8) & Overhead doors. Some counties have coolers and/or chillers listed also.

YARD IMPR/SECONDARY BLDG: Most newer stores have asphalt paving (PA1). There are often smaller areas of heavy duty concrete (PC2) at entrances or at loading/unloading areas. Most stores also have wall mounted lights (LT2) and pole mounted lights in the parking area (LT4 or LT5). It is also not uncommon for stores to have very small amounts of fencing.

## ADDITIONAL INFORMATION FOR CONSIDERATION

There is a great deal of variance in final value per square foot. Some of this can be attributed to listing and grade variance. Much of the differences can be explained by significant differences in applied index.

Land value is a component that we looked at further. Values ranged from \$1.81/sf to \$20.00 sf. We looked at the relationship of assigned land value to total value. The mean & median indicated that land constitutes about 25% of the total assigned value. As to be expected, land values were much higher in the larger jurisdictions and this % increased significantly. For the smaller jurisdictions, significant variance from the 25% figure might justify further review of your land's assigned value.

Some fee appraisal information was made available. The apparent purpose of these appraisals was to challenge county valuations. Without providing specifics, these appraisals all indicated values well in excess of \$100/sf

The following information is based upon observation or information that could not be independently confirmed. It is provided to establish a larger base of knowledge and to prompt further input from the user. It is not intended to provide data upon which to produce valuation decisions:

\*The majority of the 29 properties indicated a sale within a year of construction, in some cases two sales were indicated. Most sales were between four and five million dollars. A limited review of SVQ's and verification information indicates that these sales fall into two categories:

A turn-key transfer **from** the real estate firm/construction company that purchased the site and built the property **to** Walgreens.

Or

A sale from Walgreens to an affiliated real estate holding company often established for the specific property. Data indicates that most if not all of these companies list Dearborn, Ill. as their location which is also the headquarters of Walgreens. It is unclear if there are other owners of these properties that are not affiliated with Walgreens.

While these sales do not represent open market transactions, they are interesting in their consistency. The avg per sq ft price is \$285.63

\*\*Some limited rents were provided indicating rates higher than the local market. Initial terms seem to be a twenty year lease renewable in five year increments (with adjustment) up to 60 years. Two rents were in excess of \$20/sf and one provided indicated \$16.50. Appear to be triple net leases.

\*\*\* Land purchases for new construction seem to almost always exceed local market values, Walgreens seems to be willing to pay a premium for their desired location. One example includes a tract purchased from the city of Liberal that included an existing fire station. The sale was for \$17.70 per square foot based on tract size. Further expense to remove the existing structure was incurred. This is more than triple the highest amount paid for vacant land in the city.

The county might consider the development of an income model specifically for this property.

## **COUNTY VALUATION STATISTICS**

| LAI | ND VALUE  | IMPROVEMENT VALUE | TO | TAL VALUE | PR/SF        | LND | PR/SF | IM | P PR/SF | L/T RATIO | INDEX | _          |
|-----|-----------|-------------------|----|-----------|--------------|-----|-------|----|---------|-----------|-------|------------|
| \$  | 159,840   | -                 | \$ | 870,600   | \$<br>59.14  | \$  | 2.29  | \$ | 48.28   | 0.1836    | 1.29  |            |
| \$  | 183,340   |                   | \$ | 979,710   | \$<br>68.64  | \$  | 1.83  | \$ | 55.79   | 0.1871    | 1.37  |            |
| \$  | 36,480    | \$ 1,003,670      | \$ | 1,040,150 | \$<br>70.67  | \$  | 1.81  | \$ | 68.19   | 0.0351    | 1.68  |            |
| \$  | 223,900   | \$ 867,830        | \$ | 1,091,730 | \$<br>74.09  | \$  | 2.57  | \$ | 58.90   | 0.2051    | 1.26  |            |
| \$  | 244,430   | -                 | \$ | 1,161,040 | \$<br>80.21  | \$  | 3.13  | \$ | 63.32   | 0.2105    | 1.26  |            |
| \$  | 391,900   |                   | \$ | 1,358,900 | \$<br>90.00  | \$  | 6.30  | \$ | 64.04   | 0.2884    | 1.7   |            |
| \$  | 419,580   |                   | \$ | 1,317,740 | \$<br>90.33  | \$  | 3.36  | \$ | 61.57   | 0.3184    | 1.39  |            |
| \$  | 221,090   |                   | \$ | 1,017,390 | \$<br>97.28  | \$  | 3.87  | \$ | 76.14   | 0.2173    | 1.45  |            |
| \$  | 213,100   |                   | \$ | 1,553,660 | \$<br>101.79 | \$  | 3.50  | \$ | 87.82   | 0.1372    | 1.7   |            |
| \$  | 304,400   |                   | \$ | 1,578,450 | \$<br>105.37 | \$  | 3.50  | \$ | 85.05   | 0.1928    | 1.7   |            |
| \$  | 280,800   | \$ 1,329,100      | \$ | 1,609,900 | \$<br>106.03 | \$  | 4.44  | \$ | 87.54   | 0.1744    | 1.7   |            |
| \$  | 491,000   | \$ 1,092,300      | \$ | 1,583,300 | \$<br>106.84 | \$  | 4.48  | \$ | 73.70   | 0.3101    | 155   |            |
| \$  | 575,240   | \$ 980,940        | \$ | 1,556,180 | \$<br>107.93 | \$  | 10.16 | \$ | 68.04   | 0.3696    | 1.5   |            |
| \$  | 423,300   | \$ 1,285,690      | \$ | 1,708,990 | \$<br>109.19 | \$  | 5.50  | \$ | 82.14   | 0.2477    | 1.7   |            |
| \$  | 889,540   | \$ 797,020        | \$ | 1,686,560 | \$<br>116.41 | \$  | 8.00  | \$ | 55.01   | 0.5274    | 1.68  |            |
| \$  | 209,400   | \$ 1,600,100      | \$ | 1,809,500 | \$<br>119.73 | \$  | 2.50  | \$ | 105.88  | 0.1157    | 1.7   |            |
| \$  | 452,220   | \$ 1,353,380      | \$ | 1,805,600 | \$<br>120.74 | \$  | 5.15  | \$ | 90.50   | 0.2505    | 1.6   |            |
| \$  | 581,700   | \$ 1,246,600      | \$ | 1,828,300 | \$<br>121.50 | \$  | 7.50  | \$ | 82.84   | 0.3182    | 1.7   | 7          |
| \$  | 345,000   | \$ 1,542,900      | \$ | 1,887,900 | \$<br>122.73 | \$  | 5.00  | \$ | 100.30  | 0.1827    | 1.7   | 1          |
| \$  | 301,100   |                   | \$ | 1,782,500 | \$<br>122.73 | \$  | 4.90  | \$ | 102.00  | 0.1689    | 1.7   | 7          |
| \$  |           |                   | \$ | 1,843,700 | \$<br>125.12 | \$  | 7.13  | \$ | 93.50   | 0.2527    | 1.46  |            |
| \$  | 631,500   |                   | \$ | 1,829,930 | \$<br>127.15 | \$  | 10.00 | \$ | 83.27   | 0.3451    | 1.6   | 7          |
| \$  | 712,650   |                   | \$ | 1,676,630 | \$<br>130.17 | \$  | 11.90 | \$ | 74.84   | 0.4250    |       | 7          |
| \$  | 705,920   |                   | \$ | 1,707,960 | \$<br>132.61 | \$  | 9.89  | \$ | 77.80   | 0.4133    |       | 7          |
| \$  | 467,700   | \$ 1,615,300      | \$ | 2,083,000 | \$<br>138.20 | \$  | 3.30  | \$ | 107.17  | 0.2245    | 1.7   | 1          |
| \$  | 1,437,600 | \$ 747,100        | \$ | 2,184,700 | \$<br>143.33 | \$  | 20.00 | \$ | 49.02   | 0.6580    | 1.7   | 1          |
| \$  | 543,800   | \$ 1,649,960      | \$ | 2,193,760 | \$<br>145.54 | \$  | 7.50  | \$ | 109.46  | 0.2479    | 1.7   | 1          |
| \$  | 401,100   | \$ 1,845,900      | \$ | 2,247,000 | \$<br>150.00 | \$  | 10.00 | \$ | 123.22  | 0.1785    | 1.7   | 1          |
| \$  | 876,700   | \$ 1,407,800      | \$ | 2,284,500 | \$<br>151.87 | \$  | 12.50 | \$ | 93.59   | 0.3838    | 1.7   | 1          |
| \$  | 454,833   | \$ 1,175,487      | \$ | 1,630,320 | 111.56       | \$  | 6.28  | \$ | 80.31   | 0.268     | 1.59  | AVGS       |
| \$  | 410,340   | \$ 1,198,460      | \$ | 1,686,560 | \$<br>116.41 | \$  | 5.00  | \$ | 82.14   | 0.248     | 1.7   | MEDIANS    |
|     | ŕ         | , ,               |    | , , ,     |              |     |       |    |         | L L       |       | <b>-</b>   |
| \$  | 1,437,600 | \$ 1,845,900      | \$ | 2,284,500 | \$<br>151.87 | \$  | 20.00 | \$ | 123.22  | 0.658     | 1.7   | HI VALUES  |
| \$  | 36,480    | \$ 710,760        | \$ | 870,600   | \$<br>59.14  | \$  | 1.81  | \$ | 48.28   | 0.0351    | 1.26  | LOW VALUES |